Financial Statements

For the Years Ended December 31, 2022 and 2021

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Independent Auditors' Report

To the Board of Directors of The Forge for Families, Inc. Houston, Texas

#### **Opinion**

We have audited the financial statements of The Forge for Families, Inc. (a Texas non-profit organization), which comprise the statement of financial position as of December 31, 2022 and 2021, and the related statement of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The Forge for Families, Inc. as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Forge for Families, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Forge for Families, Inc.'s ability to continue as a going concern for one year after the date that the financial statements are issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

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In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Forge for Families, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Forge for Families, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Houston, Texas

McConnell of Jones

May 17, 2023

Statements of Financial Position December 31, 2022 and 2021

	2022	2021
ASSETS		 
CURRENT ASSETS		
Cash and cash equivalents	\$ 2,397,043	\$ 2,108,122
Pledges receivable	20,055	-
Prepaid expenses	4,417	6,817
Certificates of deposit	 250,000	 
Total current assets	 2,671,515	 2,114,939
NONCURRENT ASSETS		
Property and equipment, net	4,097,490	4,206,830
Right-to-use assets, net	9,749	-
Certificates of deposit	 100,000	 
Total noncurrent assets	 4,207,239	 4,206,830
TOTAL ASSETS	\$ 6,878,754	\$ 6,321,769
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable	\$ 21,603	\$ 357
Credit cards payable	4,354	8,028
Accrued expenses	18,741	15,137
Lease liability	 9,749	 
Total current liabilities	 54,447	 23,522
NET ASSETS		
Without donor restrictions	6,723,265	6,194,831
With donor restrictions	 101,042	 103,416
Total net assets	 6,824,307	 6,298,247
TOTAL LIABILITIES AND NET ASSETS	\$ 6,878,754	\$ 6,321,769

Statement of Activities
For the Year Ended December 31, 2022

		2022		
	out Donor strictions	th Donor strictions		Totals
REVENUES AND OTHER SUPPORT				
Contributions	\$ 437,111	\$ 533,714	\$	970,825
Luncheon/events (net of direct benefit to donors of				
\$34,661)	264,352	-		264,352
Golf tournament (net of direct benefit to donors of				
\$32,604)	229,077	-		229,077
Year-end letter	369,898	-		369,898
Rental	23,950	-		23,950
Summer program	87,001	-		87,001
After-school	65,112	-		65,112
Basketball	13,402	-		13,402
Other	45,925	-		45,925
Net assets released from restrictions	 536,088	 (536,088)		
TOTAL REVENUES AND OTHER SUPPORT	2,072,316	 (2,374)		2,069,942
EXPENSES Program services:				
After-school	313,579	-		313,579
Athletic disipleship	282,731	-		282,731
Facility services	21,048	-		21,048
Summer leadership	180,508	-		180,508
Adult discipleship	98,893	-		98,893
Christmas store	27,655	-		27,655
Teen programs	 150,426	 		150,426
Total program services	 1,074,840			1,074,840
Supporting services:				
Management and general	379,345	_		379,345
Fundraising activities	89,697	_		89,697
Total support services	469,042			469,042
••				
TOTAL EXPENDITURES	 1,543,882	 	_	1,543,882
CHANGE IN NET ASSETS	528,434	(2,374)		526,060
NET ASSETS, BEGINNING OF YEAR	6,194,831	103,416		6,298,247
NET ASSETS, END OF YEAR	\$ 6,723,265	\$ 101,042	\$	6,824,307

Statement of Activities
For the Year Ended December 31, 2021

		2021	
	Without Donor	With Donor	
	Restrictions	Restrictions	Totals
REVENUES AND OTHER SUPPORT			
Contributions	\$ 692,041	\$ 317,946	\$ 1,009,987
PPP grant revenue	-	-	-
Luncheon/events (net of direct benefit to donors of			
\$2,060)	356,454	-	356,454
Golf tournament (net of direct benefit to donors of			
\$27,813)	178,472	-	178,472
Year-end letter	364,945	-	364,945
Rental	9,518	-	9,518
Summer program	48,992	-	48,992
After-school	40,497	-	40,497
Basketball	8,710	=	8,710
Adult program	-	=	-
Other	12,466	=	12,466
Net assets released from restrictions	319,595	(319,595)	
TOTAL REVENUES AND OTHER SUPPORT	2,031,690	(1,649)	2,030,041
EXPENSES			
Program services:			
After-school/educational	276,340	=	276,340
Summer leadership	186,598	-	186,598
Athletic discipleship	168,393	-	168,393
Facility Services	18,511	-	18,511
Adult discipleship	81,397	-	81,397
Christmas store	35,428	-	35,428
Teen programs	168,403	<u> </u>	168,403
Total program services	935,070		935,070
Supporting services:			
Management and general	242,703	_	242,703
Fundraising activities	132,314	_	132,314
Total support services	375,017		375,017
Total support services	373,017		373,017
TOTAL EXPENDITURES	1,310,087		1,310,087
CHANGE IN NET ASSETS	721,603	(1,649)	719,954
NET ASSETS, BEGINNING OF YEAR	5,473,228	105,065	5,578,293
NET ASSETS, END OF YEAR	\$ 6,194,831	\$ 103,416	\$ 6,298,247

Statement of Functional Expenses For the Year Ended December 31, 2022

							Prog	ram	Services												Sı	ıppor	t Servic	es			
																									Total		
			Athletic					0	vernight						Adult	В	loxes of	Total	Program	Ma	nagement			9	Support		Total
	A	fter School	Disipleship	J	ımpstart	Mou	ntain Top	(	Camps	Su	mmer Club	Tł	ne SET	Dis	scipleship		Love	Ex	penses	ano	d General	Fund	lraising	5	Services	Exp	penditures
Payroll expenses	\$	154,982	\$ 100,607	\$	41,303	\$	19,206	\$	16,972	\$	89,838	\$	65,097	\$	29,111	\$	13,397	\$	558,277	\$	325,577	\$	-	\$	325,577	\$	883,854
Bank charges		1,701	321		-		-		129		964		-		-		-		3,211		12,847		-		12,847		16,058
Depreciation		60,438	56,984		3,453				-		36,263		8,634		3,454		-		169,226		3,453		-		3,453		172,679
Fundraising		-	-		-		-		-		-		-		-		-		-		-		89,697		89,697		89,697
Insurance		26,480	19,544		630		630		631		6,305		1,261		6,305		630		63,047		1,287		-		1,287		64,334
Licensing and compliance		-	-		-		-		-		-		-		-		-		-		-		-		-		-
Network		2,294	1,324		-		-		-		662		44		88		-		4,412		90		-		90		4,502
Office supplies		3,829	1,914		-		-		-		2,872		-		957		-		9,572		504		-		504		10,076
Permits		4,269	-		-		-		-		-		-		-		-		4,269		-		-		-		4,269
Professional fees		-	-		-		-		-		-		-		-		-		-		29,700		-		29,700		29,700
Program services		16,494	52,773		2,550		623		9,026		12,332		2,701		3,452		11,811		119,848		-		-		-		119,848
Repairs and maintenance		27,025	48,611		2,831		275		215		30,649		6,846		4,109		1,493		123,392		-		-		-		123,392
Training		315	315		315		314		315		315		315		315		314		3,148		2,098		-		2,098		5,246
Transportation and travel		338	338		20		-		10		308		-		-		10		1,024		1,025		-		1,025		2,049
Vehicles		15,414	-		-		-		-		-		-		-		-		15,414		2,764		-		2,764		18,178
<b>Total Expenses</b>	\$	313,579	\$ 282,731	\$	51,102	\$	21,048	\$	27,298	\$	180,508	\$	84,898	\$	47,791	\$	27,655	\$	1,074,840	\$	379,345	\$	89,697	\$	469,042	\$	1,543,882

Statement of Functional Expenses For the Year Ended December 31, 2021

						Prog	ram Services							S	upport Service	es	
								Volunteer								Total	
		After-	Summer	Atl	hletic		Adult	Coordination	/ Fac	ility	Christmas	Teen	Total Program	Management		Support	Total
	Scho	ol/Educational	Leadership	Disci	ipleship	Mountain Top	Discipleship	BridgeBuilde	r Serv	vices	Store	Programs	Expenses	and General	Fundraising	Services	Expenditures
Payroll expenses	\$	130,402	\$ 97,084	\$	48,091	\$ 18,110	\$ 60,574	- \$	\$	-	\$ 30,638	\$ 104,000	\$ 488,899	\$ 201,699	\$ 73,146	\$ 274,845	\$ 763,744
Awards and incentives		506	-		-	-	-	-		-	-	-	506	-	-	-	506
Bank fees		3,278	1,311		47	-	-	-		-	47	-	4,683	7,024	-	7,024	11,707
Depreciation		58,970	38,752		50,546	-	3,370	-		-	-	16,849	168,487	-	-	-	168,487
Direct intervation		-	-		-	-	8,184			-	-	-	8,184	-	-	-	8,184
Education		4,524	-		-	-	-	-		-	-	1,350	5,874	-	-	-	5,874
Food		-	-		3,715	140	3,320	-		-	-	2,500	9,681	-	-	-	9,681
Fundraising		-	-		-	-	-	-		-	-	-	-	-	59,168	59,168	59,168
Insurance		18,657	15,325		13,326	-	1,999	-		-	665	16,658	66,630	1,360	-	1,360	67,990
Licensing and compliance		336	362		10	-	-	-		-	-	-	708	-	-	-	708
Network		2,042	766		1,276	-	5	-		-	-	970	5,105	901	-	901	6,006
Office supplies		3,461	1,661		831	-	208	-		-	-	761	6,922	364	-	364	7,286
Permits		1,479	845		-	-	83	-		-	-	105	2,514	-	-	-	2,514
Professional fees		-	-		-	-	-	-		-	-	-	-	29,935	-	29,935	29,935
Program supplies		9,509	8,569		2,817	-	-	-		-	2,873	1,151	24,919	-	-	-	24,919
Referees/coaches		-	-		2,000	-	-	-		-	-	-	2,000	-	-	-	2,000
Repairs and maintenance		17,680	9,583		9,584	-	1,575	-		-	512	10,794	49,728	-	-	-	49,728
Tournament fees		-	-		10,576	-	-	-		-	-	-	10,576	-	-	-	10,576
Training		196	108		47	-	-	-		-	-	-	351	-	-	-	351
Transportation and travel		1,072	17		4,245	-	33	-		-	-	-	5,367	83	-	83	5,450
Uniforms and equipment		-	-		6,209	-	-	-		-	-	-	6,209	-	-	-	6,209
Utilities		20,925	12,006		12,006	-	1,828	-		-	622	13,030	60,417	-	-	-	60,417
Vehicles		2,771	53		2,132	-	107	-		-	53	213	5,329	54	-	54	5,383
Other expenses		532	156		935	261	5	-		-	18	22	1,981	1,283	-	1,283	3,264
Total Expenses	\$	276,340	\$ 186,598	\$ 1	168,393	\$ 18,511	\$ 81,397	' \$ -	\$	-	\$ 35,428	\$ 168,403	\$ 935,070	\$ 242,703	\$ 132,314	\$ 375,017	\$ 1,310,087

### Statements of Cash Flows For the Years Ended December 31, 2022 and 2021

	2022		2021
CASH FLOWS FROM OPERATING ACTIVITIES:			
Change in net assets	\$ 526,060	\$	719,954
Adjustments to reconcile change in net assets to net cash	 	•	
provided by/(used in) operating activities:			
Depreciation	172,679		166,686
(Increase) decrease in pledges receivable	(20,055)		16,001
Decrease (increase) in prepaid expenses	2,400		(2,290)
Increase (decrease) in accounts payable	21,246		(9,940)
(Decrease) increase in credit cards payable	(3,674)		4,455
Increase in accrued expenses	 3,604		2,154
Total adjustments	 176,200		177,066
Net cash provided by operating activities	 702,260		897,020
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of property and equipment	(63,339)		(70,934)
Purchase of investments	 (350,000)		<u> </u>
Net cash used in investing activities	 (413,339)		(70,934)
NET DIGDE LOD DI GLOU LIND CLOU FOUNDAL DITE			
NET INCREASE IN CASH AND CASH EQUIVALENTS	288,921		826,086
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	2,108,122		1,282,036
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 2,397,043	\$	2,108,122

Notes to the Financial Statements December 31, 2022 and 2021

#### **NOTE 1 – ORGANIZATION**

The Forge for Families, Inc. (the "Forge") is a Texas non-profit corporation formed through the merger of The Refuge Community Development Corporation and Inner City Youth on December 31, 2005.

The primary purpose of the Forge is to enrich the spiritual, vocational, and leadership development of innercity families through Christ-centered mentoring, bringing transforming growth to Houston's Third Ward.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting - The financial statements have been prepared in accordance with not-for-profit (NFP) organizations accounting guidance and using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). Accordingly, these financial statements are prepared on the accrual basis of accounting and present the financial position, results of activities and cash flows for the Forge.

**Financial Statement Presentation** - The Forge presents the financial statements under Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*. In accordance with ASU 2016-14, the Forge is required to report information regarding its financial position and activities according to the following net asset classifications.

- <u>Net Assets Without Donor Restrictions</u> Net assets are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Forge. These net assets may be used at the discretion of the Forge's management and oversight committees.
- Net Assets With Donor Restrictions Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

**Cash and Cash Equivalents** - The Forge considers cash on hand, cash in banks and money market accounts with an initial maturity of three months or less to be cash and cash equivalents.

Concentration of Credit Risk - Financial instruments that potentially subject the Forge to a significant concentration of credit risk consist primarily of cash and cash equivalents. The Forge maintains its cash in financial institutions, which at times exceed the amount insured by the Federal Deposit Insurance Corporation (FDIC). The FDIC insures bank balances up to \$250,000. The amount exceeding the FDIC insured limit as of December 31, 2022 and December 31, 2021 was \$1,357,360 and \$1,561,174, respectively. Management periodically assesses the financial condition of the financial institutions and believes that any possible credit risk is minimal. Subsequent to December 31, 2022, the Forge purchased approximately \$1,499,000 in Treasury Bonds to reduce the credit risk.

From time-to-time, the Forge receives large pledges and contributions from a small number of donors who may represent a significant portion of recorded pledges and contributions. During 2022 and 2021, two different donors accounted for 15% and 13%, respectively, of total contributions.

Notes to the Financial Statements December 31, 2022 and 2021

**Pledges Receivable** - Pledges receivable consist of unconditional promises to give that are expected to be collected in future years. Such receivables are recorded at the present value of their estimated future cash flows. The Forge provides an allowance for uncollectible amounts based on a review of specific account balances and considering historical experience, and accounts receivable are written off when they become uncollectible.

**Property and Equipment** - All vehicles, buildings, building improvements, equipment, and furnishings are presented at cost, if purchased, or fair market value at the date of donation, if donated, less accumulated depreciation. The building and improvements are being depreciated on the straight-line basis over five to forty years. Depreciation of furniture and equipment is computed on the straight-line basis over the estimated useful lives of the assets, generally three to seven years.

Expenditures for improvements greater than \$5,000 are capitalized, and repairs and maintenance are charged to expense as incurred.

**Certificates of Deposit** - Certificates of deposit that are recorded at amortized cost. See additional discussion in Note 6.

**Impairment of Long-Lived Assets** - Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If the carrying amount of the asset exceeds its estimated undiscounted net cash flow, excluding interest, an impairment charge is recognized for the amount by which the carrying amount of the asset exceeds its fair value. The Forge incurred no impairment losses for 2022 and 2021.

Contributions and Revenue Recognition - Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted contributions are reported as net assets with donor restrictions, depending on the nature of restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

All contributions are recognized as revenue when received or unconditionally promised to the Forge. Conditional promises to give are not recognized as revenue until the conditions are substantially met. There were no conditional promises at December 31, 2022 and 2021. Additionally, the Forge may receive donated professional services and donated time to help with the clerical and office work which do not meet the criteria for recognition in the Forge's financial statements. Accordingly, the value of these contributions has not been recorded in the accompanying financial statements.

Contributed property and equipment are recorded at fair value at the date of donation. Contributions with donor-imposed stipulations regarding how long the contributed assets must be used are recorded as net assets with donor restrictions; otherwise, the contributions are recorded as net assets without donor restrictions.

Special events revenue is comprised of an exchange element based upon the direct benefits donors receive and a contribution element for the difference. The Forge recognizes special events revenue equal to the fair value of direct benefits to donors when the special event takes place. The Forge recognizes the contribution element of special event revenue immediately, unless there is a right of return if the special event does not take place.

Notes to the Financial Statements December 31, 2022 and 2021

Program revenue includes, but is not limited to, revenue from after-school and summer programs. For these programs, tuition is paid monthly at which time the revenue is recognized.

**Functional Expense Allocation** - The costs of providing various programs and supporting services have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the program and supporting services benefited. Such allocations are determined by management on an equitable basis. The expenses that are allocated include program fees, general and administrative expenses, and facility fees. Program fees are allocated directly to the program they apply to. General and administrative expenses and facility fees are allocated based on salaries, time and effort, and occupied building space.

**Use of Estimates** - The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those assumptions. Significant estimates include, but are not limited to, collectability of pledges receivable and the useful lives of property and equipment.

**Income Taxes** - The Forge is recognized by the Internal Revenue Service (IRS) to be tax-exempt under IRS Code Section 501(c)(3) and similar state provisions. Therefore, no provision has been made for federal and state income taxes in these financial statements.

Uncertain tax positions are recognized in the financial statements only if the position is more-likely-thannot of being sustained upon examination by taxing authorities, based on the technical merits of the position. The Forge did not recognize any interest and penalties related to uncertain tax positions in 2022 and 2021.

**Recently Adopted Accounting Pronouncements** - In June 2018, the FASB issued ASU 2018-08 – Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The amendments require all entities, both donors and recipients, to evaluate whether the resource provider is receiving commensurate value in a transfer of assets transaction and whether contributions are conditional or unconditional. This update is effective for the Forge's 2021 annual financial statements. No additional disclosures will be required under this standard. The Forge adopted ASU 2018-08 in 2021. The adoption resulted in no impact to the financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*. The ASU will require most leases to be recognized on the statements of financial position as lease assets and lease liabilities and will require both quantitative and qualitative disclosures regarding key information about leasing arrangements. Lessor accounting is largely unchanged. In June 2020, the FASB issued ASU No. 2020-05, *Revenue From Contracts With Customers (Topic 606) and Leases (Topic 842): Effective Dates for Certain Entities*, to defer these standards. The Forge adopted ASU 2016-02 in 2022 using the transition method.

Analysis of this standard resulted in no significant changes in the way the financial statements are presented and, therefore, no changes to the previously issued financial statements were required. The presentation and disclosures of leases have been enhanced in accordance with the standard.

Notes to the Financial Statements December 31, 2022 and 2021

In September 2020, the FASB issued ASU No. 2020-07, Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets. The ASU requires a not-for-profit organization to present contributed nonfinancial assets as a separate line item in the statements of activities, apart from contributions of cash or other financial assets. It also requires a not-for-profit to disclose contributed nonfinancial assets recognized within the statements of activities disaggregated by category that depicts the type of contributed nonfinancial assets and includes additional disclosure requirements for each category of contributed nonfinancial assets recognized. The Forge adopted ASU 2020-07 in 2022. The adoption resulted in no impact to the financial statements.

### **NOTE 3 - AVAILABILITY AND LIQUIDITY**

The Forge regularly monitors liquidity required to meet its operating needs. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Forge considers all expenditures related to its ongoing activities, including youth and adult programs, as well as services undertaken to support those activities, to be general expenditures.

The Forge considers contributions and promises to give that are restricted by donors to certain programs or specific needs, available only to fund those needs, as restricted. Unrestricted donations are considered available to meet cash needs for general expenditures or the ongoing and major programs that are central to its annual operations. The Forge manages its liquidity and reserves following two guiding principles: operating within a balanced budget with a prudent range of financial soundness and stability and maintaining adequate liquid assets to fund near-term operating needs.

The Forge's guiding principle regarding liquidity is generally to maintain financial assets to cover three months of operating expenditures. To this end, management has set aside a balance of unrestricted funds, designated as an "Emergency Fund" that can only be accessed with Board approval. The Forge forecasts its future cash flows, audits its liquidity, and monitors its reserves every month. During 2022 and 2021, the level of liquidity and reserves were managed within these guidelines.

The following table shows the total financial assets held by the Forge at December 31, 2022 and 2021, and the amounts of those financial assets that could readily be made available within one year of the statement of financial position dates to meet general expenditures:

	2022	 2021
Cash and cash equivalents	\$ 2,397,043	\$ 2,108,122
Pledge receivable, net	20,055	-
Certificates of deposit	250,000	-
Less: Net assets with donor restrictions to be met in less than		
one year	(101,042)	(103,416)
Financial assets available to meet general expenditures over the		
next 12 months	\$ 2,566,056	\$ 2,004,706

Notes to the Financial Statements December 31, 2022 and 2021

### **NOTE 4 - PLEDGES RECEIVABLE**

The Forge has obtained pledges to be used for general operations. Pledges receivable amounted to \$20,055 and \$0 as of December 31, 2022 and 2021, respectively, and are expected to be collected within one year. At December 31, 2022 and 2021, there were no allowance for doubtful pledges and no bad debt expenses.

### **NOTE 5 - PROPERTY AND EQUIPMENT**

Property and equipment consist of the following at December 31:

	 2022	2021
Community Center	\$ 5,385,463	\$ 5,385,463
Building improvements	48,255	59,029
Vehicle	103,444	103,444
Machinery and equipment	119,168	45,055
Software	23,400	23,400
Office equipment	 3,195	 3,195
	 5,682,925	5,619,586
Less: Accumulated depreciation	 (1,794,646)	(1,621,967)
	3,888,279	3,997,619
Land	 209,211	 209,211
Property and equipment, net	\$ 4,097,490	\$ 4,206,830

Depreciation expense was \$172,679 and \$168,487 in 2022 and 2021, respectively.

### **NOTE 6 - CERTIFICATES OF DEPOSIT**

Certificates of deposit (CDs) consisted of the following:

	Le	ss than 1			Grea	nter than	
<b>December 31, 2022</b>		Year	1 t	o 5 Years	5	Years	Total
Investments:							
Certificates of deposit	\$	250,000	\$	100,000	\$	-	\$ 350,000
Total investments at fair value	\$	250,000	\$	100,000	\$	-	\$ 350,000

These CDs are intended to be held until their maturity.

Notes to the Financial Statements December 31, 2022 and 2021

### **NOTE 7 - NET ASSETS**

Net assets with donor restrictions as of December 31, 2022 and December 31, 2021 were \$101,042 and \$103,416 respectively as show below:

	2022	2021
Net assets with donor restrictions		
Athletic discipleship	\$ -	\$ 9,025
Capital repairs and purchases	94,000	94,391
Community service	5,842	-
Scholarships	 1,200	 
Total net assets with donor restrictions	101,042	103,416
Net Assets without donor restrictions	 6,723,265	 6,194,831
Total net assets	\$ 6,824,307	\$ 6,298,247
	 _	 
NI ( A ( D I I I C D ( ) )		
Net Assets Released from Restrictions	 2022	 2021
Satisfaction of purpose restrictions	 2022	 2021
-	2022	 2021
Satisfaction of purpose restrictions	\$ 336,041	\$ 121,226
Satisfaction of purpose restrictions Support Staff	\$	\$
Satisfaction of purpose restrictions Support Staff After School/educational	\$ 336,041	\$ 121,226
Satisfaction of purpose restrictions Support Staff After School/educational Athletic discipleship	\$ 336,041 23,514	\$ 121,226 18,128
Satisfaction of purpose restrictions Support Staff After School/educational Athletic discipleship Captial Campaign	\$ 336,041 23,514 45,787	\$ 121,226 18,128 71,648
Satisfaction of purpose restrictions Support Staff After School/educational Athletic discipleship Captial Campaign Summer Leadership	\$ 336,041 23,514 45,787 85,000	\$ 121,226 18,128 71,648 78,697

#### **NOTE 8 - DEFINED CONTRIBUTION PLAN**

The Forge has a defined contribution plan (the "40l(k) Plan") available to all employees with at least three months of service who meet the age requirement of 18 years. The 401(k) Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974. Under this plan, up to 3% of an employee's contribution each year is matched by the Forge. The Forge's contributions to the 40l(k) Plan totaled \$13,662 and \$14,072 in 2022 and 2021, respectively.

### **NOTE 9 - RELATED PARTY TRANSACTIONS**

During 2022 and 2021, the Forge received cash donations from members of the Board of Directors amounting to \$309,309 and \$305,688 respectively.

Notes to the Financial Statements December 31, 2022 and 2021

### **NOTE 10 - SUBSEQUENT EVENTS**

Management has evaluated subsequent events through May 17, 2023 (the date which the financial statements were available to be issued) and no events have occurred from the statement of financial position date through that date, that would impact the financial statements.